

Cricket West Indies Inc.

Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

INDEPENDENT AUDITORS' REPORT

To the Shareholders of
Cricket West Indies Inc

Opinion

We have audited the accompanying financial statements of **Cricket West Indies Inc** (the "Company") which comprise the statement of financial position as of September 30, 2023, and the statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of September 30, 2023, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities ("IFRS for SMEs").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants (IESBA Code)* together with the ethical requirements that are relevant to our audit of the financial statements in the Eastern Caribbean, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS for SMEs and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

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Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.


Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of the Company's internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in the Group's internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.


Chartered Accountants
March 8, 2024
St. John's, Antigua

Cricket West Indies Inc.
 Separate Statement of Financial Position
 As of September 30, 2023

(expressed in United States dollars)

	Notes	2023 \$	2022 \$
Assets			
Current assets			
Cash	4	3,457,546	1,815,683
Trade and other receivables	5	39,319,127	19,505,170
Inventories		—	297,010
Due from territorial boards, cricket associations, franchises and subsidiary	6	147,944	86,069
		<u>42,924,617</u>	<u>21,703,932</u>
Non-current assets			
Investment in subsidiary	7	3,900,000	3,900,000
Property and equipment	8	686,189	750,170
		<u>4,586,189</u>	<u>4,650,170</u>
Total assets		<u>47,510,806</u>	<u>26,354,102</u>
Liabilities			
Current liabilities			
Borrowings	9	4,631,906	4,550,385
Trade and other payables	10	10,025,377	13,836,924
Deferred revenue	11	11,585,418	911,839
Due to territorial boards, cricket associations, franchises and subsidiary	6	9,220,396	8,529,588
		<u>35,463,097</u>	<u>27,828,736</u>
Non-current liabilities			
Borrowings	9	—	1,126,881
		<u>—</u>	<u>1,126,881</u>
Equity			
Stated capital	12	17	17
Retained earnings/(Accumulated deficit)		12,047,692	(2,601,532)
		<u>12,047,709</u>	<u>(2,601,515)</u>
Total Liabilities and Shareholders' Equity		<u>47,510,806</u>	<u>26,354,102</u>

The accompanying notes are an integral part of these financial statements.

Approved by the Board of Directors on February 29, 2024.


 _____ Director
 
 _____ Director

Cricket West Indies Inc.

Separate Statement of Comprehensive Income For the year ended September 30, 2023

(expressed in United States dollars)

	Notes	2023 \$	2022 \$
Revenues	15	62,065,187	78,480,087
Expenses from tours and tournaments	16	<u>(29,533,751)</u>	<u>(31,084,972)</u>
Gross operating profit		<u>32,531,436</u>	<u>47,395,115</u>
Operating expenses	17	(16,898,408)	(25,750,895)
Other expense	20	<u>(72,605)</u>	<u>(136,078)</u>
Operating income for the year		<u>15,560,423</u>	<u>21,508,142</u>
Finance costs	21	<u>(911,199)</u>	<u>(671,610)</u>
Total comprehensive income for the year		<u>14,649,224</u>	<u>20,836,532</u>

The accompanying notes are an integral part of these financial statements.

Cricket West Indies Inc.

Separate Statement of Changes in Equity For the year ended September 30, 2023

(expressed in United States dollars)

	Stated capital \$	Retained earnings/ (Accumulated deficit) \$	Total \$
Balance as of September 30, 2021	17	(23,438,064)	(23,438,047)
Total comprehensive income for the year	—	20,836,532	20,836,532
Balance as of September 30, 2022	17	(2,601,532)	(2,601,515)
Total comprehensive income for the year	—	14,649,224	14,649,224
Balance as of September 30, 2023	17	12,047,692	12,047,709

The accompanying notes are an integral part of these financial statements.

Cricket West Indies Inc.

Separate Statement of Cash Flows

For the year ended September 30, 2023

(expressed in United States dollars)

	Notes	2023 \$	2022 \$
Cash flows from operating activities			
Operating income for the year		15,560,423	21,508,142
Items not affecting cash:			
Depreciation	8	63,981	52,808
		<u>15,624,404</u>	<u>21,560,950</u>
,Changes in non-cash working capital balances			
Trade and other receivables		(19,813,957)	(12,133,017)
Inventories		297,010	(47,831)
Trade and other payables		(3,811,547)	2,792,673
Deferred revenue		10,673,579	(9,861,518)
Due to/from territorial boards and cricket associations, net		628,933	828,815
		<u>3,598,422</u>	<u>3,140,072</u>
Net cash flows generated from operating activities			
		<u>3,598,422</u>	<u>3,140,072</u>
Cash flows from investing activities			
Purchase of property and equipment	8	—	(284,655)
		<u>—</u>	<u>(284,655)</u>
Net cash flows used in investing activities			
		<u>—</u>	<u>(284,655)</u>
Cash flows from financing activities			
Proceeds from borrowings		7,000,000	7,000,000
Repayment of borrowings		(8,045,360)	(8,049,288)
Exchange rate loss	21	(158,408)	(77,244)
Interest paid	21	(752,791)	(594,366)
		<u>(1,956,559)</u>	<u>(1,720,898)</u>
Net cash used in financing activities			
		<u>(1,956,559)</u>	<u>(1,720,898)</u>
Net increase in cash		<u>1,641,863</u>	<u>1,134,519</u>
Cash at beginning of year		<u>1,815,683</u>	<u>681,164</u>
Cash at end of year		<u>3,475,546</u>	<u>1,815,683</u>
Represented by:			
Cash in hand and at bank	4	3,457,546	1,815,683

The accompanying notes are an integral part of these financial statements

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

1 Nature of operations and going concern

The West Indies Cricket Board Inc. (“the Board”) was incorporated on November 27, 1998 under the International Business Companies Act, Cap. 291 of the British Virgin Islands (BVI).

The Board was also registered in Antigua and Barbuda on April 25, 2000 under the Companies Act of 1995.

The Board was re-registered in the BVI under the BVI Business Companies Act, 2004 on January 1, 2007 and effective February 23, 2017, has changed its name to Cricket West Indies Inc. (“the Company”). The registered office is located at Simmond’s Building, 30 De Castro Street, Road Town, Tortola, British Virgin Islands. The administrative and executive offices of the Company are located in St. John’s, Antigua and Basseterre, St Kitts.

The Company is responsible for the administration of domestic and international cricket within the Caribbean region, and is a full member of the International Cricket Council (ICC)

The Company is owned jointly by six (6) regional territorial boards as follows:

- Leeward Islands Cricket Board
- Windward Islands Cricket Board
- Jamaica Cricket Association
- Barbados Cricket Association
- Trinidad and Tobago Cricket Board
- Guyana Cricket Board

The Company currently has fifty-two (52) persons employed as of the 2023 year end.

The financial statements have been prepared on the going concern basis which assumes that the Company will continue in operation for the foreseeable future. They do not purport to give effect to adjustments, if any, that may be necessary should the Company be unable to realise its assets and discharge its liabilities in other than the ordinary course of business.

The Company’s revenue is cyclical in nature and depends on the popularity of the various reciprocal tours undertaken by the West Indies Cricket Team, financial viability is best measured at the end of a four-year cycle as opposed to on a yearly basis.

Cricket West Indies Inc.

Notes to Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

1 Nature of operations and going concern ... *continued*

The Company has taken and will continue to take steps to enhance the likelihood of its long-term viability. It has identified its projected requirements over the next four (4) years through to 2027 with an enhanced strategic plan which will be rolled out in early 2024. To date, the company has achieved the re-structuring of the finance department and have begun realising the overall benefits of cost-reducing initiatives supported by the implementation of a comprehensive procurement system. Given this year's financial performance, the 2022 accumulated deficit of \$2M has been converted to a surplus of \$12M in 2023.

As well, to better plan and control its day-to-day operations and longer-term plans, the cashflow forecasting process has been strengthened and incorporated into its financial and business management activities. Cricket West Indies (CWI) has projected positive cash flows over the next year based on the plans and initiatives anticipated, including the hosting of the ICC Men's T20 World Cup in June 2024 and the receipt of an ICC Distribution Surplus for the 2023 cycle of \$11M in April 2024. In addition, the anticipated annual ICC Distribution, based on the new four-year cycle, is expected to increase from \$17M in 2023 to \$20M in 2024, \$23M in 2025, \$27M in 2026, and \$37M in 2027.

Furthermore, Management believes that with the now full ownership of the Coolidge Cricket Grounds Inc (CCG) in Antigua, and the recognition of CCG's assets based on fair value, that CWI Group will be able to better leverage these assets to provide suitable long-term funding in support of its Master Plan which is geared at augmenting and diversifying its business development activities.

The Directors have considered all material uncertainties, which may cast significant doubt upon the Company's ability to continue as a going concern. They are aware that some risk remains, as there is a degree of uncertainty as to the level of results that will be achieved in the year ahead. However, having carefully considered all factors, the Directors have a reasonable expectation that the Company will have adequate resources to continue in operational existence for the foreseeable future.

2 General information and statement of compliance with IFRS for SMEs

The separate financial statements of Cricket West Indies, Inc. for the year ended September 30, 2023 have been prepared in accordance with the 'International Financial Reporting Standard for Small and Medium Sized-Entities' (IFRS for SMEs) issued by the International Accounting Standards Board (IASB). They have been prepared under the historical cost convention and assumption that the Company operates on a going concern basis.

The separate financial statements were approved for issuance on February 29, 2024.

The Company has also prepared consolidated financial statements in accordance with IFRS for SMEs for the Company and its subsidiary (together referred to as "the Group"). Users of these separate financial statements should read them in conjunction with the Group consolidated financial statements for the year ended September 30, 2023 in order to obtain full information on the financial position, results of operations, and cash flows of the Group as a whole.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...*continued*

3.1 Overall considerations

The significant accounting policies that have been used in the preparation of these financial statements are summarized below. These accounting policies have been used throughout all periods presented in the financial statements.

3.2 Foreign currency translation

These statements are presented in United States dollars, which is the Company's functional currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions (spot exchange rates). Monetary assets and liabilities denominated in currencies other than the functional currency are reported at the exchange rate prevailing at the year end. Foreign exchange gains and losses resulting from the settlement of such transactions and from the remeasurement of monetary items at year-end exchange rates are recognised in the statement of comprehensive income. As the Eastern Caribbean dollar is pegged to the United States dollar, the Company follows the policy of using a rate of exchange of US\$1.00 equalling EC\$2.72 and accordingly all transactions and amounts payable and receivable in EC\$ have been converted at this rate.

Non-monetary items that are measured at historical cost are not re-translated. Non-monetary items that are measured at fair value are translated at the exchange rates at the date fair value was determined.

3.3 Revenue

Revenue is measured by reference to the fair value of the consideration received or receivable. The Company recognises revenue when: the amount of revenue can be reliably measured; it is probable that future economic benefits will flow to the entity; and specific criteria have been met for the Company's activities as described below:

a) Match and events revenue

Revenue is recognized in the statement of comprehensive income upon the occurrence of a particular cricket event according to media rights contracts, sponsorship contracts, licensing contracts, merchandising, events prize money, player release fees, tour guarantees, and ticket sales.

b) International Cricket Council (ICC) revenue

Annual distribution granted by the ICC is recognized in income in the period for which it is due and approved.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...continued

3.4 Property and equipment and depreciation

Property and equipment are stated at cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Company adds to the carrying amount of an item of property and equipment the cost of replacing parts of such an item when that cost is incurred if the replacement part is expected to provide incremental future benefits to the Company. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the statement of comprehensive income during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method at the following annual rates:

Leasehold improvements	3 years to 50 years or term of lease, whichever is shorter
Office furniture and equipment	3 years to 10 years
Computer equipment	3 years
HPC Team equipment	5 years
Motor vehicles	3 years to 4 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, if there is an indication of a significant change since the last reporting date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The amount of this write-down or impairment is recognised in the statement of comprehensive income.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within the statement of comprehensive income.

3.5 Impairment of non-financial assets

Assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. Where there is any indication that an asset may be impaired, the carrying value of the asset (or cash-generating unit to which the asset has been allocated) is tested for impairment. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's (or CGU's) fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (CGUs). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Cricket West Indies Inc.

Notes to Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...*continued*

3.6 Provisions, contingent assets and contingent liabilities

Provisions for legal disputes, onerous contracts or other claims are recognised when the Company has a present legal or constructive obligation as a result of past events; it is probable that a transfer of economic benefits will be required to settle the obligation; and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Provisions are measured at the present value of the amount expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

Any reimbursement that the Company can be virtually certain to collect from a third party with respect to the obligation is recognised as a separate asset. However, this asset may not exceed the amount of the related provision.

In those cases where the possible outflow of economic resources as a result of present obligations is considered improbable or remote, no liability is recognised.

No liability is recognised if an outflow of economic resources as a result of present obligations is not probable. Such situations are disclosed as contingent liabilities unless the likelihood of an outflow of resources is remote.

3.7 Financial instruments

Financial assets

The Company's financial assets include cash and cash equivalents, trade and other receivables and due from territorial boards, cricket associations, franchises and subsidiary.

Cash

Cash include cash on hand and demand deposits. Bank overdrafts, if any, are shown within borrowings in current liabilities on the statement of financial position.

Trade and other receivables

These financial assets are recognised initially at the transaction price. Subsequently they are measured at amortised cost using the effective interest method, less provision for impairment. Sales are made on normal credit terms and trade receivables do not bear interest. Where there is objective evidence that the carrying amounts of receivables are not recoverable, an impairment loss is recognised in profit or loss.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...continued

3.7 Financial instruments...continued

Financial assets...continued

Due from territorial boards, cricket associations, franchises and subsidiary

Due from territorial boards and cricket associations represent trading balance and advances. They are unsecured, non-interest bearing and without fixed repayment terms. Where there is objective evidence that the carrying amounts are not recoverable, an impairment loss is recognized in profit or loss.

Financial liabilities

The Company's financial liabilities include borrowings due to territorial boards, cricket associations, franchises and trade and other payables. Financial liabilities are recognised initially at transaction price. After initial recognition they are measured at amortised cost using the effective interest method. Trade payables are on normal credit terms and do not bear interest.

3.8 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out (FIFO) method. Cost of inventory includes purchase price, import duties, other taxes and other costs incurred to bring the inventory to their present location and condition. At each reporting date, inventories are assessed for impairment. Impairment losses on inventory are recognised immediately in the statement of comprehensive income.

3.9 Related party transactions and relationships

Related party transactions are transfers of resources, services or obligations between the Company and its related parties, regardless of whether a price is charged.

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. These parties include: (a) individuals owning, directly or indirectly through one or more intermediaries, control or are controlled by, or under common control with the Company; (b) associates; and (c) individuals or entities owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the Company and close members of the family of any such individual. In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely on the legal form.

Cricket West Indies Inc.

Notes to Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...continued

3.10 Equity and reserves

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Retained earnings/(accumulated deficit) includes all current and prior period retained profits or losses.

3.11 Investment in subsidiary company

Investment in wholly-owned subsidiary is accounted for at cost less accumulated impairment losses and accordingly the assets, liabilities and results of operations of subsidiary are not reflected in these separate financial statements. Income from the subsidiary's operation is only recognized to the extent of dividends received.

Consolidated financial statements are prepared and reported on separately.

3.12 Expenses from tours and tournaments

Expenses from tours and tournaments are recognised in the statement of comprehensive income on an accrual basis as they are incurred.

3.13 Operating expenses

Operating expenses are recognised in the statement of comprehensive income upon utilisation of the service or at the date of their origin.

3.14 Employee benefits

(i) *Pension Benefits*

The Company's contributions to a defined contribution pension plan (Provident Fund) are charged to profit or loss in the period to which the contributions relate. (note 13).

(ii) *Statutory Deductions*

Obligations for contributions to the Social Security Fund and Medical Benefits Scheme are recognised as an expense in profit or loss as incurred.

3.15 Leased assets

Operating Leases:

Rentals payable under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease.

3.16 Borrowing costs

All borrowing costs are expensed in the period in which they are incurred.

Cricket West Indies Inc.

Notes to Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

3 Summary of significant accounting policies...continued

3.17 Estimation uncertainty

When preparing the financial statements, management makes a number of judgments, estimates and assumptions about the recognition and measurement of assets, liabilities, income and expenses. The actual outcomes may differ.

Where there are estimates and judgments used in the preparation of the financial statements these are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Other than the establishment of routine provisions for trade and other receivables, management has made no estimates and assumptions that have significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next financial year.

4 Cash

	2023	2022
	\$	\$
Cash on hand	—	5,663
Cash at bank	3,457,546	1,810,020
Total cash	3,457,546	1,815,683

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

5 Trade and other receivables

	2023 \$	2022 \$
Trade receivables	39,424,470	21,616,671
Prepayments and other assets	664,584	243,667
	<hr/>	<hr/>
	40,089,054	21,860,338
Less: Impairment of trade receivables	(769,927)	(2,355,168)
	<hr/>	<hr/>
Total trade and other receivables	39,319,127	19,505,170

Trade and other receivables increased by \$19.8 million compared to 2022. This increase was mainly driven by accrued revenue from various sources such as FanCode, ICC Surplus Distribution for the cycle ending 2023, and ESPN USA.

Included in trade receivables is the amount of \$2,100,000 (2022: \$2,100,000) which is due from the Government of Antigua & Barbuda (GOAB) with respect to the purchase of the Coolidge Cricket Ground (CCG). See Note 7.

Pursuant to a Unanimous Shareholders' Agreement, the GOAB has indicated its willingness to convey full ownership of the property to the Company which would reduce its debt accordingly.

During the year end, the Company through an agreement with the Government of Antigua and Barbuda, has effectively acquired 100% of the shares in Cricket Coolidge Ground, although all shares have not been transferred as at the reporting date.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

6 Related Party balances and transactions

	2023	2022
	\$	\$
Due to territorial boards, cricket associations, franchises and subsidiary		
Trinidad and Tobago Cricket Board	2,099,904	1,869,151
West Indies Retired Players Foundation	1,252,934	1,290,942
Barbados Cricket Association	1,125,092	885,264
Guyana Cricket Board	961,717	1,081,078
Jamaica Cricket Association	838,708	764,753
Windward Islands Cricket Board of Control	495,531	552,399
St. Vincent & Grenadines Cricket Association	495,284	366,584
Antigua and Barbuda Cricket Association	415,382	306,823
Leeward Islands Cricket Board	346,182	360,629
Cricket Franchise of Barbados	276,944	269,294
Red Force T & T Inc.	231,217	106,009
St. Kitts Cricket Association	117,423	25,767
Jamaica Cricket Franchise Development Inc.	101,240	101,240
Windies Development Foundation	99,975	99,975
Leeward Cricket Development Inc.	92,913	91,973
St. Lucia National Cricket Association	89,975	120,758
Dominica Cricket Association	78,288	7,200
Anguilla Cricket Association	27,106	27,106
Grenada Cricket Association	24,405	68,279
Windward Cricket Inc.	13,504	61,006
St Maarten Cricket Association	11,700	11,700
Coolidge Cricket Grounds	11,218	13,081
Montserrat Cricket Association	7,400	7,400
Nevis Cricket Association	5,804	-
Twin City Cricket Association	550	550
Cricket Guy Inc.	-	40,627
Total due to territorial boards, cricket associations, franchises and subsidiary	9,220,396	8,529,588

The related party balances are unsecured, interest free and have no specific terms of repayment.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

6 Related Party balances and transactions...continued

	2023	2022
	\$	\$
Due from territorial boards, cricket associations, franchises and subsidiary:		
Leeward Islands Cricket Association	54,527	29,020
Barbados Cricket Association	48,829	29,682
Guyana Cricket Board	11,893	682
Windward Islands Cricket Board	11,264	—
Jamaica Cricket Association	7,689	3,878
Trinidad & Tobago Cricket Board	7,521	389
Windwards Cricket Inc.	2,351	2,351
Antigua & Barbuda Cricket Association	2,000	1,000
Dominica Cricket Association	1,188	—
Jamaica Cricket Franchise Development Limited	682	682
Coolidge Cricket Grounds	—	18,256
Cricket Franchise of Barbados Inc.	—	129
Total	147,944	86,069

	2023	2022
	\$	\$
Expenses from tours and tournaments includes the following related party transactions:		
Red Force T&T Inc.	1,338,383	—
Guyana Cricket Board	1,261,228	756,679
Leeward Cricket Development Company	935,473	—
Trinidad & Tobago Cricket Board	908,141	743,007
Cricket Franchise Barbados Inc	888,284	—
Antigua & Barbuda Cricket Association	867,020	890,265
Jamaica Cricket Franchise Development Co	815,265	—
Windward Cricket Inc.	702,458	109,867
St. Vincent and the Grenadines Cricket Association	654,628	587,234
Barbados Cricket Association	493,171	648,458
St. Kitts Cricket Association	357,031	—
Dominica Cricket Association	284,353	104,224
Windward Cricket Board of Control	277,561	—
Leeward Island Cricket Board	269,524	—
St. Lucia National Cricket Association	267,564	227,425
Grenada Cricket Association	116,495	270,324
Jamaica Cricket Association	60,910	484,230
Total	10,497,489	4,821,713

These amounts relate to match costs and host management fees.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

6 Related Party balances and transactions...continued

	2023	2022
	\$	\$
Operating expenses include the following related party transactions:		
Barbados Cricket Association	670,874	300,000
Trinidad and Tobago Cricket Board	457,149	300,000
Guyana Cricket Board	456,727	510,000
Jamaica Cricket Association	413,957	325,000
Leeward Islands Cricket Board	342,127	300,000
Windward Islands Cricket Board of Control	321,691	300,000
Grenada Cricket Association	44,982	—
Antigua Cricket Association	39,407	—
St. Lucia National Cricket Association	32,050	—
Jamaica Cricket Franchise Development Co.	30,850	227,500
Cricket Franchise of Barbados	18,760	227,500
Leeward Islands Cricket Development Company	15,000	210,000
West Indies Retired Players Foundation	12,711	—
Red Force T & T Inc.	10,000	227,500
St. Kitts Cricket Association	10,000	—
Nevis Cricket Association	5,804	—
Windwards Cricket Inc.	—	227,500
Cricket Guy Inc.	—	17,500
Total	2,882,089	3,172,500

These amounts relate to development grants and player production fees.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

6 Related Party balances and transactions...continued

(a) Transactions with Territorial Boards, Cricket Associations, Franchises and Subsidiary

The transactions with territorial boards, cricket associations, franchises and subsidiary comprise advances made to cover the cost of hosting regional first class matches and international matches involving ICC Full Member Countries touring the West Indies as well as to cover franchise operating expenses under the Professional Cricket League (which was launched in October 2014). Territorial cricket boards and cricket associations earn host management fees in relation to the hosting of international matches.

The transactions with the subsidiary represent payments for expenses made on behalf of the subsidiary by the Company.

(b) Key management personnel compensation comprises

The total remuneration of key management personnel (including salaries and benefits) was \$2,269,166 in 2023 (2022: \$2,327,580).

(c) Coolidge Cricket Ground Inc.

Management views Coolidge Cricket Ground (CCG) as still being in the start-up phase of its life-cycle, and with that comes inherent business and financial uncertainties. Management is in the process of preparing a comprehensive strategic and a business plan for CCG. To fund this business plan will require long term financing facilities for which the aforementioned documents are critical. In the interim, operating expenses such as personnel costs, equipment upgrades, maintenance and utilities funded by CWI in the current year have been expensed and total \$1,112,667 (2022: \$792,276) (see Note 23).

7 Investment in Subsidiary

	2023	2022
	\$	\$
Coolidge Cricket Ground Inc. (CCG)	<u>3,900,000</u>	3,900,000

A Memorandum of Understanding was established between the Government of Antigua & Barbuda and Cricket West Indies in relation to the joint acquisition of the restaurant facility and cricket ground at Coolidge. The Company holds a 60% ownership interest of the investment in the CCG and the Government of Antigua & Barbuda holds a 40% ownership interest. The sale/purchase agreements and lease agreements between the respective parties and the liquidators of Stanford Development Company Limited and Stanford Investment Bank Limited were approved by a sitting of the Parliament on November 9, 2017. The Coolidge Cricket Ground facilities include a cricket field, gymnasium, car park and restaurant. The facilities are ideal for the conduct of training camps and the High-Performance Programmes and are complementary to the Company's ongoing preparation of representative teams for international tours and events. The final payment towards the purchase of this investment was scheduled for and paid on February 29th, 2020. The transaction was finalized in August 2020. The final purchase price was \$6,500,000 hence the Company's 60% share was reduced from \$4,500,000 to \$3,900,000 with the difference being included in the receivable due from the Government of Antigua and Barbuda (See note 5). During the year the Company signed an agreement with the Government of Antigua and Barbuda to acquire 100% of the shares in Coolidge Cricket Grounds, however the transfer of all shares has not been completed at the reporting date.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

8 Property and Equipment

	Leasehold improvements \$	Office furniture and equipment \$	Computer equipment \$	HPC Team equipment \$	Motor vehicles \$	Total \$
As of September 30, 2021						
Cost or valuation	675,187	753,777	701,776	15,101	27,376	2,173,217
Accumulated depreciation	(207,710)	(712,312)	(696,666)	(12,387)	(25,819)	(1,654,894)
Net book amount	467,477	41,465	5,110	2,714	1,557	518,323
Year ended September 30, 2022						
Opening net book amount	467,477	41,465	5,110	2,714	1,557	518,323
Additions	259,826	4,295	20,534	—	—	284,655
Depreciation charge	(25,950)	(19,444)	(5,788)	(69)	(1,557)	(52,808)
Closing net book amount	701,353	26,316	19,856	2,645	—	750,170
As of September 30, 2022						
Cost or valuation	935,013	758,072	722,310	15,101	27,376	2,457,872
Accumulated depreciation	(233,660)	(731,756)	(702,454)	(12,456)	(27,376)	(1,707,702)
Net book amount	701,353	26,316	19,856	2,645	—	750,170

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

8 Property and Equipment ... *continued*

	Leasehold improvements \$	Office furniture and equipment \$	Computer equipment \$	HPC Team equipment \$	Motor vehicles \$	Total \$
Year ended September 30, 2023						
Opening net book amount	701,353	26,316	19,856	2,645	—	750,170
Depreciation charge	(39,487)	(16,418)	(8,007)	(69)	—	(63,981)
Closing net book amount	661,866	9,898	11,849	2,576	—	686,189
As of September 30, 2023						
Cost or valuation	935,013	758,072	722,310	15,101	27,376	2,457,872
Accumulated depreciation	(273,147)	(748,174)	(710,461)	(12,525)	(27,376)	(1,771,683)
Net book amount	661,866	9,898	11,849	2,576	—	686,189

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

9 Borrowings

	2023 \$	2022 \$
RBL EC Limited – short term loan	3,500,000	3,500,000
RBL EC Limited - medium-term loan	1,131,906	2,177,266
	4,631,906	5,677,266
Less: current portion	(4,631,906)	(4,550,385)
Total non-current borrowings	–	1,126,881

The Company obtained a Medium-term loan of US\$4,200,000 and a Revolving Credit loan of US\$2,500,000 from Republic Bank EC Limited in St Lucia, the proceeds of which were disbursed on June 2nd 2020. The revolving credit facility was increased to US\$3,500,000 on July 13th, 2021. The facilities are secured by:

- a. Assignment of funds from the International Cricket Council (ICC) supported by a Letter of Comfort from ICC.
- b. A Letter of Undertaking from the Borrower agreeing to provide Republic Bank (EC) Limited with the assignment of cash flow from all existing and future Media Rights and Sponsorship agreements as secondary and supplementary sources of debt servicing
- c. A Letter of Undertaking from the Borrower agreeing to not assign cash flows from any existing or future contracts to any third party without prior written consent of the bank.
- d. A Letter of Undertaking from the Borrower giving Republic Bank (EC) Limited the right of first refusal with respect to any Mortgage or legal charge on the Coolidge Cricket Ground Inc.
- e. A Letter of Undertaking from the Borrower agreeing that facilities will not be availed from any other Institution (financial or non-financial) without the prior consent of the bank.
- f. A Letter of Undertaking from the Borrower agreeing to a Debenture over the Fixed and floating assets of the company when Republic Bank (EC) Limited is registered to operate in Antigua & Barbuda.
- g. A Letter of Undertaking from the Borrower agreeing to not dispose/relinquish their 60% stake in the Coolidge Cricket Ground Inc. without prior consent of the bank.
- h. A Letter of Undertaking from the Borrower agreeing to a Debenture over the fixed and floating assets of the Company for the total facilities granted once all legal hurdles are cleared.

The Revolving Credit bears interest at a current effective rate of 4.83% and is repayable bi- annually, January and July of every year, if used up.

The Medium-term loan is repayable in eight (8) semi-annual instalments of US \$592,286 over four (4) years 2021 to 2024, starting January 2021. The loan bears interest at an effective interest rate of 7.0696% and matures on July 31, 2024.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

10 Trade and other payables

	2023	2022
	\$	\$
Trade payables	8,015,014	10,309,596
Accruals	2,010,363	3,527,328
	<hr/>	<hr/>
Total trade and other payables	10,025,377	13,836,924

- Major Trade payables includes Whisper Films, Hotels, Zurich and other payables.
- Accruals relate to statutory contributions, release fees, commercial costs, and gratuities.

11 Deferred Revenue

	2023	2022
	\$	\$
BT Sport	3,590,374	4,939
SuperSport South Africa	1,930,750	130,750
ICC	1,250,000	–
Ticket Sales	1,246,690	–
ESPN Caribbean	625,000	575,000
Government of Antigua and Barbuda	500,000	–
Government of Grenada	500,000	–
Government of Trinidad and Tobago	500,000	–
Government of Barbados	500,000	–
Caribbean Premier Sports Limited	444,444	–
Sky NZ (Pitch)	173,453	201,150
International Cricket Tours	163,890	–
Not Out Travel Ltd	78,150	–
Emirates Cable TV & Multimedia	70,000	–
Signtel	5,000	–
Total Sports Management	5,000	–
Nextwave Multimedia	2,667	–
	<hr/>	<hr/>
Total deferred revenues	11,585,418	911,839

- Deferred revenue increased by \$10.6 million, mainly driven by TV and media broadcasts, ticket sales, and government bid fees paid in advance of completed activities, which occurred in FY2024.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

12 Stated Capital

	2023	2022
	\$	\$
Authorised		
20,000 Class "A" voting shares of US\$1.00 each	20,000	20,000
10 Class "AP" voting shares of US \$1.00 each	10	10
10,000 Class "B" non-voting shares of US \$1.00 each	10,000	10,000
10,000 Class "C" non-voting shares of US \$1.00 each	10,000	10,000
	<hr/>	<hr/>
	40,010	40,010
	<hr/>	<hr/>
Issued		
12 (2022: 12) Class "A" voting shares of US \$1.00 each	12	12
3 (2022: 3) Class "C" non-voting shares of US \$1.00 each	3	3
2 (2022: 2) Class "AP" voting shares of US \$1.00 each	2	2
	<hr/>	<hr/>
	17	17
	<hr/>	<hr/>

The authorised capital is made up of four (4) classes of shares divided into 20,000 Class A voting shares of \$1.00 par value each with one vote per share, 10 Class AP voting shares of \$1.00 par value each with one vote per share exercisable as provided in the Articles of Association, 10,000 non-voting Class B shares of \$1.00 par value each and 10,000 non-voting Class C shares of \$1.00 par value each.

13 Provident Fund

The Company operates a defined contribution provident fund for players and employees. The fund is being administered by Zurich International Life Limited (formerly Eagle Star International Life).

The provident fund expense for the year amounted to US\$196,481 (2022: US\$365,536). This fund does not form part of these financial statements.

14 Taxation

The Company has been granted exemption from income taxes in Antigua and Barbuda and the British Virgin Islands.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

15 Revenues

	2023	2022
	\$	\$
ICC Distributions, Host Management Fees & Participation Fees	28,964,754	24,342,470
Media rights	22,112,941	33,918,969
Sponsorship fees	3,698,340	8,103,319
Ticketing revenue	3,542,864	7,723,028
Rights and licenses	2,247,385	1,444,763
Release fees	1,104,377	2,583,538
Development income	360,000	364,000
Other revenues	34,526	—
Total revenues	62,065,187	78,480,087

The revenues of the Company are cyclical in nature as per the bilateral tour arrangements by which international cricket is organised and planned. Each full member of the ICC is able to sell the rights associated with their respective international home tours with the value of those rights fluctuating depending on the tour content and on which country is visiting the West Indies.

The ICC Revised Financial Model was approved at the ICC Annual Meeting held in June 2017. It provides for a significant improvement in the overall expected distributions payable to Cricket West Indies Inc. over the eight-year cycle 2015 to 2023.

This is premised on the ICC revenues generated from the sale of rights over the last eight (8) years from 2015 to 2023. These events included two (2) ICC Cricket World Cups, two (2) ICC World Twenty20 events, and two (2) ICC Champions Trophy events.

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

16 Expenses from tours and tournaments

	Notes	2023 \$	2022 \$
Players' payments	19	10,842,575	10,880,325
Hosting fees paid to territorial boards		6,253,137	6,549,825
Airfares		4,516,723	3,328,260
Accommodation		2,840,210	4,377,784
Professional Cricket League Franchise		1,776,000	1,501,500
Meal allowances		861,888	757,025
Other direct costs		636,909	1,196,039
Umpires' costs		547,645	329,184
Balls and gear		404,448	331,744
Selectors' costs		326,552	287,530
Prize money		163,533	530,489
Team management fees		124,554	23,100
Training		58,981	374,789
Medical expenses		56,262	366,509
President's box		46,319	195,759
Contingency float and visas		37,418	15,669
Meeting expense		16,478	28,800
In transit flights		14,933	1,943
Fitness and conditioning		9,186	8,698
Total expenses from tours and tournaments		29,533,751	31,084,972

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

17 Operating Expenses

	Notes	2023 \$	2022 \$
Personnel expenses	18	5,764,683	6,713,960
Television and audio production costs		3,022,007	6,233,370
Development expenses		2,046,339	2,396,824
Ticket share costs		1,903,362	2,865,840
Ticket and sponsorship commissions		796,279	1,137,600
Marketing, communication and publications		711,684	1,319,222
Travel and representation		709,460	341,212
Grant to West Indies Players Association		465,696	465,696
Material, equipment, third party fees		333,198	496,289
Professional fees		311,856	249,643
Directors' fees		295,000	298,000
Meeting expenses		248,329	155,563
IT and telecommunication		244,590	233,355
Kiddie Cricket		118,258	242,164
Depreciation	8	63,981	52,808
High performance centre		46,045	195,825
Courier charges and donations		8,188	21,317
Player programmes		(573)	13,035
Release fees		(56,455)	1,526,896
Bad debt recoveries, net		(1,246,186)	—
		<hr/>	
		15,785,741	24,958,619
Coolidge Cricket Ground Inc. expenses	23	<hr/>	<hr/>
		1,112,667	792,276
Total operating expenses		<hr/>	<hr/>
		16,898,408	25,750,895

Cricket West Indies Inc.

Notes to Separate Financial Statements
September 30, 2023

(expressed in United States dollars)

18 Personnel Expenses

	2023	2022
	\$	\$
Salaries and wages	5,191,975	5,472,460
Payroll related costs	572,708	1,241,500
	<u>5,764,683</u>	<u>6,731,960</u>
Average number of employees	<u>52</u>	<u>50</u>

19 Players' Payments

	2023	2022
	\$	\$
Match fees	5,346,795	5,120,449
International retainers	2,475,968	2,377,848
Franchise retainers	1,788,885	2,087,579
Players insurance	927,996	475,913
Provident fund	196,481	365,536
Incentives	106,450	453,000
Total players' payments	<u>10,842,575</u>	<u>10,880,325</u>

20 Other Expense

Other expense is comprised of writebacks of provisions brought forward from prior years in relation to operational matters.

21 Finance costs

	2023	2022
	\$	\$
Interest expense	438,236	251,065
Bank charges	314,555	343,301
Foreign exchange differences	158,408	77,244
Total finance costs	<u>911,199</u>	<u>671,610</u>

Cricket West Indies Inc.

Notes to Separate Financial Statements

September 30, 2023

(expressed in United States dollars)

22 Contingencies and Claims

There are no material lawsuits pending against the Company.

23 CCG Operating Expenses

	2023	2022
	\$	\$
Consultancy fees	429,193	96,412
Personnel expenses	235,635	282,734
Maintenance	187,417	163,268
Security	140,841	124,116
Insurance	119,581	125,746
Total CCG operating expenses	1,112,667	792,276

24 Comparatives

The classification of certain items in the financial statements has been changed from the prior period to achieve a clearer or more appropriate presentation. The comparative figures have been similarly reformatted and reclassified in order to achieve comparability with the current period.